

MONROE COUNTY LIBRARY SYSTEM

Proposed Budget

For

Fiscal Year 2022

Monroe County Library System
Mary K. Daume Service Center
840 S. Roessler St. Monroe,
MI 48161
734 241-5770

**Monroe County Library System
Budget for Fiscal Year 2022
Wednesday, December 8, 2021, at 5:00 pm
Mary K. Daume Library Service Center
840 S. Roessler St., Monroe, MI 48161.**

The following is the proposed budget for the Monroe County Library System for the fiscal year 2022.

The budget was developed following board direction and reflects recommendations from our staff and managers, as well as priorities confirmed in our strategic planning document. A public hearing will be held during the Board of Trustees meeting on December 8, 2021.

Anyone wishing to attend the meeting who has need of special assistance under the Americans with Disabilities Act (ADA), is asked to contact Nancy Bellaire at 734 241-5770 at least 48 hours prior to the meeting so that appropriate arrangements can be made.

Following the hearing, the Board of Trustees will adopt a budget for 2022, as such action must take place prior to December 31, 2021.

The proposed beginning fund equity balance of \$4,496,299 includes \$3,361,398 in operating funds. Projected operating expenditures total \$8,376,263. The 2022 budget is reduced by a little more than 2.5% when compared to 2021's approved operating budget of \$8,593,259.

Revenues

Current operating revenues and other sources of revenue projected in the 2022 budget total \$8,376,263.

- The tax levy and other lesser tax revenue total \$6,940,263 and provide about 83% of our funding for 2022.
- State aid revenue has been estimated this year at \$135,000 as the State of Michigan has not yet provided us with the projected distributions. Contract services are expected to generate \$203,000 in 2022.
- We are including a budget of \$1,025,000 for penal fine income, based on a conservative look at the previous 10 years of fine history, and paying especially close attention to the reduced revenue in 2020 and 2021. This income represents 12% of our expected revenue.
- Miscellaneous items provide the remaining income, approximately 1% of the budgeted revenue.

Designated Fund Equity

- We are projecting about \$2513 in interest for our Designated Funds.

- We expect to end 2022 with \$1,137,414 in Designated Fund Equity.

Expenditures

The 2022 budget supports the goals and initiatives identified in our strategic planning sessions and those identified as we evaluate staff competencies annually. We continue to reallocate staff to provide service in better and more efficient ways while supporting innovative programs.

Salaries and staff related expenditures

- Personnel costs (including retiree related costs) total \$6,127,332 or about 73% of the library's operating expenditures, below the 75-85% range of personnel costs for libraries nationwide.
- Though the Board lifted the hiring freeze for "refills" of positions in 2016, this budget continues to move existing staff into vacancies created by retirements and resignations whenever possible. We realign job duties and cross train as well. There is a 1% increase to the salary chart suggested by the board at the November budget workshop for all employees except for Pages. The Page wage has historically started at minimum wage. We increased this wage in previous years in anticipation of an increase by the State of Michigan, and at \$10.00 per hour, our Page rate remains above the State of Michigan minimum wage of \$9.87, for 2022.
- Merit steps for eligible staff, granted in October, have been included on the salary chart.
- MCLS will offer two versions of Blue Cross' BCN, a health maintenance organization, and a Blue Cross PPO to staff as the health insurance options. The Board has chosen to adopt the State of Michigan's "hard cap", authorizing \$7,304.51 per employee for (single) health insurance offered MCLS during open enrollment. This is an increase of 3.7% per person. The total cost of health insurance for 47 current full time employees is \$312,789, which includes an estimate of a \$6,000 "buyout" (\$1,000 per person accepting the buyout) for those declining health insurance and approximately \$4,000 for Harbor Lighthouse Telehealth, our Employee Assistance Program.

Other expenditures

- Supplies and services budgets total \$1,265,300, representing 15% of total expenditures.
- We plan to spend \$135,000 to replace the telephone systems at Ellis and Daume. The materials budget is set at \$825,000, about 10% of our budget.
- Debt payment for 2022 includes a principal payment of \$115,137 and an interest payment of \$28,494.

The proposed ending fund balance totals \$4,496,299 in carryover funds, of that \$1,134,901 is in restricted and designated funds.

CURRENT OPERATING REVENUE:	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Projected	2022 Budget
BEGINNING FUND EQUITY - OPERATIONS	\$ 3,432,738	\$ 3,909,468	\$ 4,014,669	\$ 4,147,384	\$ 4,437,384	\$ 4,458,038	\$ 4,496,299
Tax Levy	\$ 5,999,858	\$ 5,682,469	\$ 6,285,952	\$ 5,960,995	\$ 6,382,224	\$ 6,048,819	\$ 6,519,987
Personal PropTaxes Reimbursement	\$ 131,684	\$ 131,684	\$ 117,658	\$ 117,658	\$ 137,173	\$ 137,173	\$ 110,515
Delinquent Taxes	\$ 225,000	\$ 251,384	\$ 240,573	\$ 233,811	\$ 235,000	\$ 252,849	\$254,761
Payment in Lieu of Taxes	\$ 30,000	\$ 37,677	\$ 37,000	\$ 38,741	\$ 38,000	\$ 34,243	\$35,000
Industrial Facilities	\$ 20,000	\$ 21,376	\$ 21,000	\$ 19,869	\$ 21,000	\$ 20,203	\$20,000
Penalties & Interest on Taxes		\$ 15,812		\$ 265		\$ 92	
Grants		\$ 15,305	\$ 10,000	\$ 14,970	\$ 14,000	\$ 9,600	\$ 10,000
State Grants				\$ 6,546		\$ 3,452	
State Aid to Public Libraries	\$ 119,033	\$ 120,193	\$ 120,193	\$ 120,052	\$ 129,426	\$ 130,056	\$ 135,000
Contractual Services	\$ 124,000	\$ 132,127	\$ 130,000	\$ 150,520	\$ 135,000	\$ 136,012	\$ 138,000
Contract Services / Monroe	\$ 57,500	\$ 43,250	\$ 65,000	\$ 45,125	\$ 65,000	\$65,000	\$65,000
Miscellaneous Charges						\$ 33	
Non Resident Fee		\$ 100		\$ 100			
Copy Machine	\$ 22,000	\$ 30,109	\$ 23,000	\$ 9,641	\$ 14,000	\$ 14,000	\$ 14,000
Sale of Publications				\$ 15		\$ 37	
Sale of Books / Supplies	\$ 14,000	\$ 14,743	\$ 13,000	\$ 4,379	\$ 7,000	\$ 6,834	\$ 7,000
Penal Fines / Probate							
Penal Fines / District	\$ 1,130,000	\$ 1,382,834	\$ 1,209,200	\$ 815,643	\$ 946,936	\$ 875,000	\$ 950,000
Penal Fines / Circuit	\$ 70,000	\$ 72,293	\$ 70,000	\$ 88,942	\$ 85,000	\$ 70,000	\$ 75,000
Overdues		\$ 308					
Interest / General	\$ 75,000	\$ 116,292	\$ 105,172	\$ 58,154	\$ 82,000	\$ 10,000	\$ 15,000
Gifts & Bequests	\$ 7,500	\$ 8,603	\$ 7,500	\$ 5,818	\$ 7,500	\$ 8,750	\$ 6,500
Ida Facility							
Writers on the River							
Special Events / Programs	\$ 13,000	\$ 6,743	\$ 13,000	\$ 6,651	\$ 5,000	\$ 3,625	\$ 5,000
Gifts - Bookmobile	\$ 95,000	\$ 59,846	\$ 7,500	\$ 7,427	\$ 1,000	\$ 6,000	\$ 1,000
AFLAC Flex One	\$ 20,000	\$ 14,073	\$ 12,000	\$ 12,772	\$ 12,000	\$ 12,000	\$ 12,000
Miscellaneous Revenue	\$ 500	\$ 9,842	\$ 10,000	\$ 4,112	\$ 6,000	\$ 1,260	\$ 2,500
Bond proceeds							
Subtotal Revenue:	\$ 8,154,075	\$ 8,167,063	\$ 8,497,748	\$ 7,722,206	\$ 8,323,259	\$ 7,845,038	\$ 8,376,263
Tranfer in from Fund Balance					\$270,000		
Transfers from Designated:							
Endowment							
Maintenance Reserve							
Equipment							
Automation							
Capital	\$ 475,000		\$ 200,000				
Monroe Reserve							
Maybe Facility							
Total Transfers from Designated:	\$ 475,000		\$ 200,000				
TOTAL REVENUE:	\$ 8,629,075	\$ 8,167,063	\$ 8,697,748	\$ 7,722,206	\$ 8,593,259	\$ 7,845,038	\$ 8,376,263

CURRENT OPERATING EXPENSES:	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Projected	2022 Budget
Salaries / Permanent	\$ 2,465,882	\$ 2,379,618	\$ 2,482,764	\$ 2,420,948	\$ 2,541,705	\$ 2,465,000	\$ 2,562,147
Salaries / Part Time	\$ 1,435,202	\$ 1,231,799	\$ 1,628,557	\$ 1,285,811	\$ 1,646,047	\$ 1,280,000	\$ 1,681,431
Salaries / Pages	\$ 76,710	\$ 51,047	\$ 81,910	\$ 55,736	\$ 77,393	\$ 50,000	\$ 77,604
Salaries / Subs	\$ 125,000	\$ 123,697	\$ 125,000	\$ 30,954	\$ 75,000	\$ 34,000	\$ 75,000
Salaries / Longevity	\$ 24,808	\$ 25,665	\$ 28,874	\$ 28,451	\$ 50,000	\$ 28,500	\$ 29,474
Salaries / One Time Compensation Adjustment		\$ 77,746		\$ 59,910		\$ 85,568	
Salaries / Board	\$ 4,000	\$ 2,250	\$ 4,000	\$ 2,050	\$ 4,000	\$ 2,150	\$ 4,000
Subtotal Wages:	\$ 4,131,602	\$ 3,891,822	\$ 4,351,105	\$ 3,883,860	\$ 4,394,145	\$ 3,945,218	\$ 4,429,656
FICA	\$ 304,301	\$ 292,955	\$ 320,782	\$ 291,363	\$ 327,957	\$ 295,000	\$ 327,297
Health Insurance	\$ 297,462	\$ 284,997	\$ 296,000	\$ 280,848	\$ 307,887	\$ 325,000	\$ 312,789
Life Insurance	\$ 5,502	\$ 4,191	\$ 4,872	\$ 4,064	\$ 4,320	\$ 5,000	\$ 4,178
Retiree Health Care	\$ 325,000	\$ 325,000	\$ 325,000	\$ 325,000	\$ 325,000	\$ 325,000	\$ 200,000
Retirement	\$ 748,562	\$ 748,562	\$ 727,794	\$ 727,794	\$ 950,194	\$ 950,194	\$ 763,760
Worker's Compensation	\$ 25,000	\$ 10,623	\$ 20,000	\$ 19,347	\$ 22,000	\$ 16,232	\$ 23,000
Unemployment Insurance				\$ 310			
AFLAC / Flex One	\$ 20,000	\$ 15,246	\$ 20,000	\$ 13,629	\$ 20,000	\$ 20,000	\$ 20,000
Dental Insurance	\$ 22,000	\$ 19,242	\$ 19,774	\$ 15,283	\$ 19,774	\$ 23,000	\$ 19,324
Dental Insurance / WLC	\$ 500		\$ 500	\$ 137	\$ 500	\$ -	\$ 500
Long Term Disability	\$ 3,180	\$ 2,993	\$ 3,174	\$ 2,982	\$ 3,000	\$ 3,000	\$ 4,176
Vision Insurance	\$ 3,200	\$ 3,152	\$ 2,714	\$ 3,249	\$ 2,714	\$ 3,200	\$ 2,652
Subtotal Fringes:	\$ 1,754,707	\$ 1,706,961	\$ 1,740,610	\$ 1,684,006	\$ 1,983,346	\$ 1,965,626	\$ 1,677,676
Employee Training	\$ 25,000	\$ 17,566	\$ 30,500	\$ 12,513	\$ 10,000	\$ 10,000	\$ 20,000
Subtotal Employee Training:	\$ 25,000	\$ 17,566	\$ 30,500	\$ 12,513	\$ 10,000	\$ 10,000	\$ 20,000
Postage	\$ 10,788	\$ 10,213	\$ 11,000	\$ 3,558	\$ 11,000	\$ 6,500	\$ 10,000
Office Supplies	\$ 60,000	\$ 58,960	\$ 60,000	\$ 34,755	\$ 55,000	\$ 33,000	\$ 55,000
Printing Supplies	\$ 5,500	\$ 2,913	\$ 5,500	\$ 968	\$ 3,500	\$ 900	\$ 5,500
Program Supplies	\$ 100,000	\$ 93,198	\$ 100,000	\$ 41,313	\$ 70,000	\$ 55,000	\$ 70,000
Technology Supplies	\$ 95,000	\$ 102,388	\$ 184,900	\$ 95,273	\$ 146,900	\$ 120,000	\$ 170,000
COVID Supplies				\$ 23,859	\$ 35,000	\$ 8,000	\$ 10,000
Vehicle Supplies	\$ 11,000	\$ 11,061	\$ 14,000	\$ 6,694	\$ 10,000	\$ 8,000	\$ 10,000
Janitorial Service / Monroe	\$ 6,000	\$ 7,773	\$ 6,000	\$ 756	\$ 1,000	\$ 800	\$ 1,000
Janitorial Service / Ellis	\$ 45,000	\$ 44,271	\$ 50,000	\$ 42,546	\$ 50,000	\$ 50,000	\$ 55,000
Janitorial Service / Daume	\$ 16,000	\$ 11,315	\$ 16,000	\$ 12,016	\$ 14,000	\$ 12,000	\$ 14,000
Janitorial Supplies	\$ 3,500	\$ 1,628	\$ 3,500	\$ 3,542	\$ 4,500	\$ 2,300	\$ 4,000
Janitorial Supplies / Daume	\$ 3,500	\$ 1,378	\$ 2,500	\$ 1,037	\$ 2,500	\$ 1,000	\$ 2,000
Subtotal Supplies:	\$ 356,288	\$ 345,098	\$ 453,400	\$ 266,317	\$ 403,400	\$ 297,500	\$ 406,500
Professional Services	\$ 60,000	\$ 56,297	\$ 65,000	\$ 56,165	\$ 60,000	\$ 60,000	\$ 60,000
Professional / Technology	\$ 25,000	\$ 10,265	\$ 38,000	\$ 32,961	\$ 25,000	\$ 20,000	\$ 35,000
Cooperative Services	\$ 59,517	\$ 60,096	\$ 60,097	\$ 60,026	\$ 64,713	\$ 65,029	\$ 66,000
Memberships	\$ 9,000	\$ 4,121	\$ 9,000	\$ 5,940	\$ 6,000	\$ 6,000	\$ 7,000

Telecommunications	\$ 66,500	\$ 57,707	\$ 66,350	\$ 59,062	\$ 66,350	\$ 49,000	\$ 77,500
Telephone / Monroe	\$ 3,500	\$ 3,542	\$ 3,500	\$ 1,985	\$ 3,500	\$ 8,500	\$ 8,800
Public Information	\$ 5,000	\$ 3,943	\$ 5,000	\$ 1,475	\$ 4,000	\$ 2,000	\$ 4,000
Mileage / Travel	\$ 45,000	\$ 43,106	\$ 47,000	\$ 16,937	\$ 25,000	\$ 6,500	\$ 25,000
Contract Printing	\$ 10,000	\$ 3,032	\$ 10,000	\$ 6,738	\$ 7,000	\$ 2,000	\$ 6,500
General Insurance	\$ 50,000	\$ 50,203	\$ 55,000	\$ 57,367	\$ 60,000	\$ 60,499	\$ 65,000
Utilities	\$ 55,000	\$ 39,000	\$ 55,000	\$ 33,107	\$ 45,000	\$ 30,000	\$ 40,000
Utilities / Monroe	\$ 24,000	\$ 20,902	\$ 24,000	\$ 15,072	\$ 20,000	\$ 18,000	\$ 20,000
Utilities / Daume	\$ 32,000	\$ 23,057	\$ 32,000	\$ 19,864	\$ 25,000	\$ 18,500	\$ 25,000
Rubbish Pick-Up	\$ 2,500	\$ 2,126	\$ 2,500	\$ 2,439	\$ 2,500	\$ 2,400	\$ 2,500
Rubbish Pick-Up / Daume	\$ 2,000	\$ 1,680	\$ 2,000	\$ 2,009	\$ 2,000	\$ 1,700	\$ 2,000
Equipment Repair	\$ 3,500	\$ 48	\$ 3,000		\$ 1,000		
Equipment Maintenance	\$ 44,500	\$ 31,571	\$ 38,500	\$ 18,270	\$ 38,500	\$ 35,000	\$ 44,000
Technology Maintenance	\$ 150,000	\$ 151,174	\$ 160,000	\$ 163,644	\$ 118,000	\$ 189,500	\$ 215,000
Vehicle Repair & Maintenance	\$ 10,000	\$ 2,210	\$ 5,000	\$ 1,685	\$ 4,000	\$ 7,500	\$ 8,000
Building Repair & Maintenance	\$ 50,000	\$ 29,083	\$ 50,000	\$ 35,562	\$ 30,000	\$ 20,000	\$ 25,000
Building R & M / Monroe	\$ 20,000	\$ 9,309	\$ 20,000	\$ 7,193	\$ 20,000	\$ 7,000	\$ 20,000
Building R & M / Daume	\$ 30,000	\$ 12,063	\$ 30,000	\$ 12,804	\$ 25,000	\$ 32,000	\$ 75,000
Ida Facility							
Building R & M / Maybee							
Facilities Needs	\$ 15,000	\$ 12,692	\$ 15,000	\$ 6,585	\$ 15,000	\$ 7,500	\$ 15,000
Miscellaneous Expenses	\$ 10,000	\$ 5,598	\$ 10,253		\$ 7,500		\$ 7,500
Tax Tribunal				\$ 34,538			
Bank Fees	\$ 4,000	\$ 3,591	\$ 4,000	\$ 3,251	\$ 5,000	\$ 3,500	\$ 5,000
Refunds & Rebates		\$ (745)		\$ (7,444)			
Subtotal Services:	\$ 786,017	\$ 635,671	\$ 810,200	\$ 647,235	\$ 680,063	\$ 652,128	\$ 858,800
Capital Outlay \$5,000 plus	\$ 281,400	\$ 240,897	\$ 125,000	\$ 18,620	\$ 155,000	\$ 14,000	\$ -
Capital Outlay / Monroe							
Capital Outlay / Daume	\$ 80,000		\$ 80,000				
Capital Outlay / Ellis	\$ 90,000	\$ 30,399	\$ 90,000	\$ 171			
Subtotal Capital Outlay:	\$ 567,900	\$ 323,731	\$ 295,000	\$ 18,791	\$ 155,000	\$ 14,000	\$ -
Books, Pamphlets, Etc.	\$ 469,000	\$ 400,026	\$ 452,000	\$ 285,023	\$ 400,000	\$ 375,000	\$ 408,000
Media	\$ 130,000	\$ 126,120	\$ 123,000	\$ 95,914	\$ 110,000	\$ 110,000	\$ 117,000
Periodicals / Microfilm	\$ 59,000	\$ 52,494	\$ 45,000	\$ 46,936	\$ 60,000	\$ 60,000	\$ 40,000
Electronic Media	\$ 177,000	\$ 180,749	\$ 230,000	\$ 221,316	\$ 230,000	\$ 230,000	\$ 260,000
Subtotal Library Materials:	\$ 835,000	\$ 759,389	\$ 850,000	\$ 649,189	\$ 800,000	\$ 775,000	\$ 825,000
Endowment							
Software	\$ 30,000	\$ 24,616	\$ 25,000	\$ 14,823	\$ 25,000	\$ 5,000	\$ 15,000
Subtotal:	\$ 30,000	\$ 24,616	\$ 25,000	\$ 14,823	\$ 25,000	\$ 5,000	\$ 15,000
Principle	\$ 101,181	\$ 101,181	\$ 104,670	\$ 104,670	\$ 109,322	\$ 109,322	\$ 115,137
Interest	\$ 41,380	\$ 41,380	\$ 37,263	\$ 37,263	\$ 32,983	\$ 32,983	\$ 28,494
Subtotal Debt Service Buildings:	\$ 142,561	\$ 142,561	\$ 141,933	\$ 141,933	\$ 142,305	\$ 142,305	\$ 143,631

Transfers to Designated:

- Endowment
- Maintenance Reserve
- Equipment
- Automation
- Capital

Total Transfers to Designated:

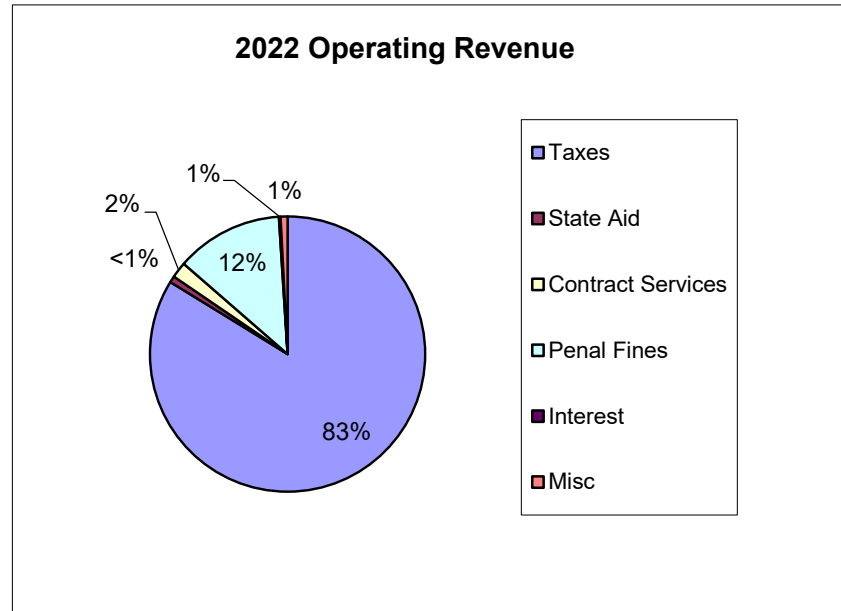
TOTAL EXPENDITURES:	\$ 8,629,075	\$ 7,847,415	\$ 8,697,748	\$ 8,593,259	\$ 7,806,777	\$ 8,376,263
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BEGINNING FUND EQUITY DESIGNATED:	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Projected	2022 Budget
Endowment	\$ 90,935	\$ 90,080	\$ 90,080	\$ 90,947	\$ 92,687	\$ 91,151	\$ 91,353
Maintenance Reserve	\$ 248,534	\$ 246,199	\$ 246,199	\$ 248,572	\$ 253,318	\$ 249,125	\$ 249,678
Equipment	\$ 352,822	\$ 349,505	\$ 349,505	\$ 352,875	\$ 359,615	\$ 353,660	\$ 354,445
Automation	\$ 39,303	\$ 38,933	\$ 38,933	\$ 39,308	\$ 40,058	\$ 39,396	\$ 39,483
Capital	\$ 873,112	\$ 394,369	\$ 869,369	\$ 398,171	\$ 405,775	\$ 399,056	\$ 399,942
Monroe Reserve							
Maybe Facility							
Subtotal:	\$ 1,604,706	\$ 1,119,086	\$ 1,594,086	\$ 1,129,873	\$ 1,151,453	\$ 1,132,388	\$ 1,134,901
INTEREST INCOME:							
Interest / Endowment	\$ 501	\$ 869	\$ 147	\$ 202	\$ 869	\$ 202	\$ 202
Interest / Maintenance	\$ 1,369	\$ 2,373	\$ 403	\$ 553	\$ 2,373	\$ 553	\$ 553
Interest / Equipment	\$ 1,944	\$ 3,370	\$ 571	\$ 785	\$ 3,370	\$ 785	\$ 785
Interest / Automation	\$ 217	\$ 375	\$ 64	\$ 87	\$ 375	\$ 87	\$ 87
Interest / Capital	\$ 2,194	\$ 3,802	\$ 645	\$ 886	\$ 3,802	\$ 886	\$ 886
Interest / Monroe Reserve							
Interest / Maybe							
Subtotal:	\$ 6,225	\$ 10,789	\$ 1,830	\$ 2,513	\$ 10,789	\$ 2,513	\$ 2,513
TRANSFERS IN (OPERATIONS)							
Endowment							
Maintenance Reserve							
Equipment							
Automation							
Capital							
Monroe Reserve							
Maybe Facility							
Subtotal:							
TRANSFERS OUT (OPERATIONS)							
Endowment							
Maintenance Reserve							
Equipment							
Automation							
Capital	\$ 200,000		\$ 200,000				
Monroe Reserve							
Maybe Facility							
Subtotal:	\$ 200,000		\$ 200,000				
ENDING FUND EQUITY - DESIGNATED							
Endowment	\$ 91,436	\$ 90,949	\$ 90,227	\$ 91,151	\$ 93,556	\$ 91,353	\$ 91,555
Maintenance Reserve	\$ 249,903	\$ 248,572	\$ 246,602	\$ 249,125	\$ 255,691	\$ 249,678	\$ 250,231
Equipment	\$ 354,766	\$ 352,875	\$ 350,076	\$ 353,660	\$ 362,985	\$ 354,445	\$ 355,230
Automation	\$ 39,520	\$ 39,308	\$ 38,997	\$ 39,396	\$ 40,433	\$ 39,483	\$ 39,570
Capital	\$ 400,306	\$ 398,171	\$ 570,014	\$ 399,056	\$ 409,577	\$ 399,942	\$ 400,828
Monroe Reserve							
Maybe Facility							
TOTAL ENDING FUND EQUITY - DESIGNATED	\$ 1,135,931	\$ 1,129,875	\$ 1,395,916	\$ 1,132,388	\$ 1,162,242	\$ 1,134,901	\$ 1,137,414

2022 Operating Revenue:

Taxes	\$ 6,940,263
State Aid	\$ 135,000
Contract Services	\$ 138,000
Penal Fines	\$ 1,025,000
Interest	\$ 15,000
Miscellaneous	\$ 123,000
	\$ 8,376,263



2022 Operating Expenditures:

Personnel Services	\$ 6,127,332
Supplies & Services	\$ 1,265,300
Capital Outlay	\$ -
Materials	\$ 825,000
Debt service	\$ 143,631
Software	\$ 15,000
	\$ 8,376,263

